

### **Exhibit 5–17: Values of HCA**

---

In pursuit of our mission, we believe the following value statements are essential and timeless.  
We recognize and affirm the unique and intrinsic worth of each individual.  
We treat all those we serve with compassion and kindness.  
We act with absolute honesty, integrity, and fairness in the way we conduct our business and the  
way we live our lives.  
We trust our colleagues as valuable members of our healthcare team and pledge to treat one  
another with loyalty, respect, and dignity.

---

***Source:*** HCA.

### Exhibit 5–18: Critical Success Factors related to MedCath

Critical Success Factors	Related to MedCath
Ability to serve entire market	Complete range of heart-related services including outpatient (angiogram and related diagnostic testing), inpatient (angioplasty, open heart surgery, etc.), fixed-site and nuclear laboratories, mobile catheterization services for hospital networks, and cardiology consulting and management services
Strong information systems	State-of-the-art, integrated administrative and clinical information systems required to manage a national network of heart hospitals
Lowest cost structure	Because of horizontal integration (focused factory) strategy, cost structure is extremely low. Despite MedCath hospitals having higher cardiac case mix severity, the hospitals are able to obtain lower mortality rates with shorter lengths of stay
Ability to replicate services in other geographical markets	MedCath presently has ownership interest in and operates 12 hospitals in 8 states, is engaged in 9 cardiology joint ventures, 11 managed ventures, and three professional service agreements
Ability to accept near-term risks	Financially conservative leadership that maintains liquidity and allows for resources to pursue opportunities