The Royal Marsden Hospital Manual of Clinical Nursing Procedures

The Royal Marsden Hospital Manual of Clinical Nursing Procedures

Sixth Edition

Edited by

Lisa Dougherty
RN, RM, Onc Cert, MSc
Nurse Consultant Intravenous Therapy
The Royal Marsden Hospital

and

Sara E. Lister
RN, PGDAE, BSc (Hons), MSc
Assistant Chief Nurse/Head of School
The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation
The Royal Marsden Hospital







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Contents

Q_1	uick reference to the guidelines	xiii	Procedure guidelines: Source isolation	70
Сa	ontributors to sixth edition	xvii	Protective isolation	74
Fα	reword to sixth edition	xxi	Reference material	76
		xxiii	Procedure guidelines: Nursing the	
	knowledgements		neutropenic patient	78
ln	troduction	XXV	Acquired immune deficiency syndrome (AIDS)	80
		_	Reference material	80
1	Context of care	1	Human immunodeficiency virus 2 (HIV 2)	85
	Introduction	1	Reference material	85
	Evidence-based practice: doing the right thing	2	Procedure guidelines: Acquired immune deficiency	
	Consent	5	syndrome in a general ward	86
	Conclusion	13	Antimicrobial-resistant organisms	91
	References and further reading	14	Reference material	91
		16	Aspergillosis	96
2	Communication and assessment	16	Reference material	96
	Introduction	16	Clostridium difficile	98
	Communication	16	Reference material	98
	Principles of assessment	25	Cryptosporidiosis	99
	Conclusion	36	Reference material	99
	References and further reading	36	Hepatitis	101
,	Al-J	42	Hepatitis A	101
3	Abdominal paracentesis	43	Reference material	101
	Reference material	43	Procedure guidelines: Hepatitis A	102
	Procedure guidelines: Abdominal paracentesis	46	Hepatitis B	103
	Procedure guidelines: Removal of an	477	Reference material	103
	intraperitoneal drain (short term)	47 48	Procedure guidelines: Hepatitis B	106
	Problem solving	48 48	Non-A non-B hepatitis	109
	References and further reading	46	Reference material	109
4	Asantia taahniaya	50	Procedure guidelines: Non-A non-B hepatitis	110
ŧ	Aseptic technique Reference material	50 51	Hepatitis C	110
		57	Reference material	110
	Procedure guidelines: Aseptic technique	58	Hepatitis D	111
	Procedure guidelines: Hand washing	56 61	Reference material	111
	References and further reading	01	Hepatitis E	111
5	Barrier nursing: nursing the infectious		Reference material	111
,	or immunosuppressed patient	64	Hepatitis B genotype F	112
	Barrier nursing	64	Reference material	112
	Reference material	64	Hepatitis G	112
	Source isolation	66	Reference material	112
	Reference material	67	The herpes viruses	112
	reference material	07	Cytomegalovirus	112

	Reference material	112		References and further reading	224
	Epstein–Barr virus	114			
	Reference material	114	10	Drug administration: cytotoxic drugs	228
	Herpes simplex virus	115		Reference material	228
	Reference material	115		Procedure guidelines: Protection of the	
	Varicella zoster virus	116		environment	230
	Reference material	116		Procedure guidelines: Protection of staff	
	Legionnaire's disease	118		during accidental exposure to	
	Reference material	118		cytotoxic drugs	233
	Listeriosis	119		Routes of administration	234
	Reference material	119		Intravenous administration	234
	Pneumocystosis	120		Reference material	235
	Reference material	120		Procedure guidelines: Intravenous	
	Tuberculosis	121		administration of cytotoxic drugs	236
	Reference material	122		Extravasation of vesicant drugs	238
	Transmissible spongiform encephalopathies	125		Reference material	238
	Reference material	125		Procedure guidelines: Management of	230
	References and further reading	127		extravasation when using a peripheral	2.42
_	D	150		cannula	242
6	Breast aspiration and seroma drainage	150		Oral administration	244
	Breast aspiration	150		Reference material	245
	Reference material	150		Intramuscular and subcutaneous injection	245
	Procedure guidelines: Breast aspiration	153		Reference material	245
	Seroma drainage	155		Topical application	245
	Procedure guidelines: Seroma drainage	156		Reference material	246
	References and further reading	157		Intrathecal administration	246
				Reference material	246
7	Cardiopulmonary resuscitation	158		Intrapleural instillation	247
	Reference material	158		Reference material	248
	Procedure guidelines: Cardiopulmonary			Procedure guidelines: Administration of	
	resuscitation	165		intrapleural drugs	248
	References and further reading	169		Problem solving	249
				Intravesical instillation	249
8	Discharge planning	170		Reference material	249
	Reference material	170		Procedure guidelines: Intravesical instillation	
	Procedure guidelines: Discharge planning	179		of cytotoxic drugs	250
	References and further reading	182		Problem solving	251
	_			Intraperitoneal administration	252
9	Drug administration: general principles	184		Reference material	252
	Reference material	184		Procedure guidelines: Intraperitoneal	
	Injections and infusions	193		instillation of cytotoxic drugs	253
	Procedure guidelines: Self-administration			Problem solving	254
	of drugs	201		Intra-arterial administration	254
	Procedure guidelines: Oral drug administration	203		Reference material	254
	Procedure guidelines: Administration of			Problem solving	256
	injections	205		References and further reading	256
	Procedure guidelines: Administration of rectal			8	
	and vaginal preparations	210	11	Drug administration: delivery	
	Procedure guidelines: Topical applications	210		(infusion devices)	259
	of drugs	211		Reference material	260
	Procedure guidelines: Administration of drugs	211		Infusion devices	265
	in other forms	211		Gravity infusion devices	265
	Procedure guidelines: Administration of	211		Infusion pumps	266
	intravenous drugs by continuous infusion	213		Summary	269
	Procedure guidelines: Administration of drugs	413		Procedure guidelines: Subcutaneous	209
		215			
	by intermittent infusion Procedure guidelines: Administration of drugs	215		administration of drugs using a syringe	270
	Procedure guidelines: Administration of drugs	210		driver (e.g. Sims (Graseby) Medical MS26)	270
	by direct injection, bolus or push	218		Procedure guidelines: Preparation of the syringe	
	Problem solving	220		for 24-hour drug administration using	

CONTENTS

vii

	Procedure guidelines: Requirements for people			Procedure guidelines: Reagent sticks	473
	of different religious faiths	396		Blood glucose	473
	References and further reading	399		Reference material	474
	T 1	400		Procedure guidelines: Blood glucose	
22	Lumbar puncture	402		monitoring	477
	Reference material	403		Central venous pressure	478
	Procedure guidelines: Lumbar puncture	405		Procedure guidelines: Reading central venous	
	Problem solving	407		pressure	480
	References and further reading	408		Problem solving	481
23	Moving and handling of patients	409		References and further reading	481
	Reference material	409	26	Observations: neurological	485
	Summary	417	20	Reference material	485
	Procedure guidelines: Moving and handling			Procedure guidelines: Neurological observations	40.
	of patients	418		and assessment	492
	References and further reading	418		References and further reading	495
24	Nutritional support	420		· ·	
	Reference material	421	27	Pain management and assessment	496
	Procedure guidelines: Nasogastric intubation	121		Reference material	496
	with tubes using an introducer	430		Procedure guidelines: Patient assessment and	
	Procedure guidelines: Nasogastric intubation	100		preparation before surgery: optimizing	
	with tubes without using an introducer,			pain control	509
	e.g. a Ryle's tube	432		Procedure guidelines: Using a chronic pain	
	Procedure guidelines: Care of a percutaneous			chart	509
	endoscopically placed gastrostomy			References and further reading	510
	(PEG) tube	434	••		
	Procedure guidelines: Care of a radiologically		28	Pain management: Entonox administration	513
	inserted gastrostomy (RIG) tube	435		Reference material	514
	Procedure guidelines: Care of a jejunostomy			Procedure guidelines: Entonox administration	516
	feeding tube	435		Problem solving	517
	Procedure guidelines: Administration of drugs	126		References and further reading	518
	via enteral feeding tubes	436	29	Pain management: epidural analgesia	519
	Procedure guidelines: Unblocking an enteral	427		Reference material	520
	feeding tube	437		Epidural analgesia for patients with	320
	Problem solving	438		intractable cancer pain	524
	References and further reading	440		Procedure guidelines: Insertion of an epidural	52
25	Observations	442		catheter	525
	Pulse	442		Problem solving: Management of side-effects	
	Reference material	443		associated with epidural infusions of local	
	Procedure guidelines: Pulse	446		anaesthetic agents and opioids	526
	12 Lead electrocardiogram (ECG)	446		Problem solving: Complications of epidural use	
	Procedure guidelines: 12 Lead ECG	446		and management	528
	Blood pressure	448		Procedure guidelines: Topping up epidural	
	Reference material	448		analgesia	528
	Procedure guidelines: Manual blood pressure	454		Procedure guidelines: Removal of an epidural	
	Respiration	455		catheter	529
	Reference material	455		Procedure guidelines: Preinsertion management	
	Procedure guidelines: Pulse oximetry	461		of an epidural for chronic pain	530
	Peak flow	462		Procedure guidelines: Changing the dressing over	
	Reference material	462		the epidural exit site	530
	Procedure guidelines: Peak flow reading using			Procedure guidelines: Postinsertion monitoring	
	manual peak flow meter	463		of respiratory and cardiac function in	
	Temperature	464		chronic pain management	531
	Reference material	465		Procedure guidelines: Setting up the epidural	
	Procedure guidelines: Temperature	469		infusion (utilizing a syringe pump or driver)	532
	Urinalysis	470		Procedure guidelines: Setting up the epidural	
	Reference material	470		infusion (utilizing an ambulatory	
	Characteristics of urine	471		pump)	532

	Procedure guidelines: Discharge planning	533		Problem solving	605
	Problem solving	534		Procedure guidelines: Care of patients	
	References and further reading	535		with radioactive seeds (e.g. iodine-125)	605
				Procedure guidelines: Care of patients with	
30	Perioperative care	536		breast sources	606
	Preoperative care	536		Procedure guidelines: Interstitial perineal	
	Reference material	536		template (Hammersmith hedgehog)	606
	Procedure guidelines: Preoperative care	538		Useful websites	608
	Intraoperative care	540		References and further reading	608
	Reference material	540	25		
	Procedure guidelines: Intraoperative care	542	35	Radioactive source therapy and diagnostic	610
	Postanaesthetic recovery	544		procedures: unsealed sources	610
	Reference material	544		Reference material	611
	Procedure guidelines: Postanaesthetic recovery	545		Procedure guidelines: Care of the patient before	(20
	Problem solving	547		administration of iodine-131	620
	Procedure guidelines: Postoperative recovery	549		Procedure guidelines: Care of the patient	(20
	References and further reading	551		receiving iodine-131 thyroid treatment	620
21	Darconal bygiana aya cara	553		Procedure guidelines: Care of the patient	620
31	Personal hygiene: eye care Reference material	553		receiving iodine-131 mIBG treatment	620
		562		Procedure guidelines: Care of the patient after	621
	Procedure guidelines: Eye swabbing	302		administration of unsealed source therapy	621
	Procedure guidelines: Eye swabbing for	563		Procedure guidelines: Care of the patient	
	comatose patients Procedure guidelines: Care of artificial eyes	564		receiving unsealed sources for diagnostic	600
		565		investigations	623
	Procedure guidelines: Care of contact lenses	566		Procedure guidelines: Emergency procedures	624
	Procedure guidelines: Instillation of eye drops			References and further reading	626
	Procedure guidelines: Instillation of eye ointment	567	36	Renal replacement therapy: peritoneal dialysis	
	Procedure guidelines: Eye irrigation	568 569	30	and continuous venovenous haemodiafiltration	629
	References and further reading	309		Reference material	629
32	Personal hygiene: mouth care	570		Peritoneal dialysis (PD)	630
-	Reference material	570		Reference material	630
	Procedure guidelines: Mouth care	575		Continuous renal replacement therapy (CRRT)	632
	Problem solving	577		Reference material	632
	References and further reading	577		Procedure guidelines: Peritoneal dialysis	633
				Problem solving	635
33	Personal hygiene: skin care	580		Procedure guidelines: Preparation of equipment	000
	Reference material	580		for CVVHDF utilizing a CVVHDF device	637
	Procedure guidelines: Bed bathing a patient	584		Procedure guidelines: Commencement of CVVHDF	
	References and further reading	585		References and further reading	639
	•			references and further reading	037
34	Radioactive source therapy: sealed sources	587	37	Respiratory therapy	641
	Sealed radioactive source therapy	587		Reference material	641
	Reference material	587		Continuous positive airway pressure (CPAP)	647
	Remote afterloading	593		Reference material	647
	Reference material	594		Procedure guidelines: Pre-continuous positive	
	Procedure guidelines: Care of patients with			airway pressure (CPAP)	650
	insertions of sealed radioactive sources	597		Procedure guidelines: Setting up continuous	
	Procedure guidelines: Care of patients with			positive airway pressure (CPAP)	651
	intraoral sources	600		Procedure guidelines: Humidification	652
	Procedure guidelines: Care of patients with			Problem solving: Oxygen therapy by nasal	
	manually and afterloaded iridium and			cannulae or oxygen mask	652
	caesium gynaecological sources	601		Problem solving: CPAP	653
	Procedure guidelines: Removal of gynaecological			References and further reading	655
	caesium and iridium wires	601			
	Problem solving	603	38	Scalp cooling	656
	Procedure guidelines: Care of patients			Reference material	657
	undergoing Selectron treatment	603		Procedure guidelines: Scalp cooling	659
	Procedure guidelines: Removal of Selectron			Problem solving	660
	applicators	604		References and further reading	661
				<u> </u>	

x CONTENTS

39	Specimen collection for microbiological analysis Reference material	663 663	Implantable ports Reference material	742 742
	Procedure guidelines: Specimen collection	668	Discharging patients home with a VAD in situ	743
	Procedure guidelines: Analysis of drug levels	000	Quality of life issues: living with a VAD	744
	in blood	674	Procedure guidelines: Inserting a peripheral	/11
	References and further reading	675	cannula	745
	references and further reading	075	Procedure guidelines: Inserting a midline	713
40	Spinal cord compression management	677	catheter	746
	Reference material	677	Procedure guidelines: Insertion and removal	740
	Procedure guidelines: Care of patients with		of a peripherally inserted central	
	spinal cord compression	680	catheter (PICC)	748
	Problem solving	685	Procedure guidelines: Changing the dressing	740
	References and further reading	686	on a central venous catheter insertion site	750
4.1	-			750
41	Tracheostomy care and laryngectomy		Procedure guidelines: Maintaining patency of	751
	voice rehabilitation	688	a central venous access device	/31
	Tracheostomy care	688	Procedure guidelines: Taking blood samples	753
	Reference material	689	from a central venous access device	752
	Laryngectomy voice rehabilitation	695	Procedure guidelines: Unblocking an occluded	754
	Reference material	695	catheter	754
	Procedure guidelines: Changing a tracheostomy		Procedure guidelines: Insertion and removal	75.0
	dressing	698	of non-coring needles in implantable ports	756
	Procedure guidelines: Suctioning a patient with		Procedure guidelines: Removal of a non-skin-	
	a tracheostomy	698	tunnelled central venous catheter	758
	Humidification	700	Procedure guidelines: Surgical removal of a	
	Procedure guidelines: Humidification	700	skin-tunnelled central venous catheter	758
	Procedure guidelines: Changing a tracheostomy		Problem solving	761
	tube	700	Arterial cannulae	763
	Problem solving	702	Reference material	763
	Procedure guidelines: Changing a Blom–Singer	, 02	Procedure guidelines: Setting up the monitoring	
	type non-indewelling voice prosthesis	703	set and preparation for insertion of an arterial	
			cannula	765
	References and further reading	703	Callifula	
	References and further reading	703		
42		703	Procedure guidelines: Taking a blood sample	
42	Transfusion of blood, blood products and		Procedure guidelines: Taking a blood sample from an arterial cannula	766
42	Transfusion of blood, blood products and blood substitutes	705	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial	766
42	Transfusion of blood, blood products and blood substitutes Reference material	705 705	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula	766 768
42	Transfusion of blood, blood products and blood substitutes Reference material Problem solving	705 705 716	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving	766 768 768
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading	705 705 716 717	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula	766 768
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving	705 705 716 717 719	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading	766 768 768 769
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading	705 705 716 717	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture	766 768 768 769 774
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient	705 705 716 717 719	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material	766 768 768 769 774 774
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material	705 705 716 717 719	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture	766 768 769 774 774 779
	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient	705 705 716 717 719 720	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving	766 768 769 774 779 782
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading	705 705 716 717 719 720	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture	766 768 769 774 774 779
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and	705 705 716 717 719 720 721 723	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading	766 768 769 774 774 779 782 784
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management	705 705 716 717 719 720 721 723	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management	766 768 769 774 774 779 782 784
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material	705 705 716 717 719 720 721 723	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material	766 768 769 774 774 779 782 784
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae	705 705 716 717 719 720 721 723 724 724 729	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and	766 768 769 774 774 779 782 784 786
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material	705 705 716 717 719 720 721 723 724 724 729 729	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence	766 768 769 774 779 782 784 786 787
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters	705 705 716 717 719 720 721 723 724 724 729 729 733	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and	766 768 769 774 774 779 782 784 786
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material	705 705 716 717 719 720 721 723 724 724 729 729	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence	766 768 769 774 779 782 784 786 787
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters	705 705 716 717 719 720 721 723 724 724 729 729 733	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading	766 768 769 774 779 782 784 786 787
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material	705 705 716 717 719 720 721 723 724 724 729 729 733 733	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence	766 768 768 769 774 774 779 782 784 786 787
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices	705 705 716 717 719 720 721 723 724 724 729 729 733 733 733 734	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading	766 768 768 769 774 779 782 784 786 787 792 794
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices Peripherally inserted central catheters Reference material	705 705 716 717 719 720 721 723 724 724 729 729 733 733 734 735	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading 47 Wound management Reference material Leg ulceration	766 768 768 769 774 779 782 784 786 787 792 794
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices Peripherally inserted central catheters Reference material Short-term percutaneous central venous	705 705 716 717 719 720 721 723 724 724 729 729 733 733 734 735	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading 47 Wound management Reference material	766 768 768 769 774 774 779 782 784 786 787 792 794 796
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices Peripherally inserted central catheters Reference material	705 705 705 716 717 719 720 721 723 724 724 729 729 733 733 734 735 735	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading 47 Wound management Reference material Leg ulceration Reference material	766 768 768 769 774 779 782 784 786 787 792 794 796 810 810 812
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices Peripherally inserted central catheters Reference material Short-term percutaneous central venous catheters (non-tunnelled) Reference material	705 705 705 716 717 719 720 721 723 724 724 729 729 733 733 734 735 737	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading 47 Wound management Reference material Leg ulceration Reference material Pressure ulcers or decubitus ulcers Reference material	7666 768 768 769 774 779 782 784 786 787 792 794 796 810 810 812 812
43	Transfusion of blood, blood products and blood substitutes Reference material Problem solving References and further reading The unconscious patient Reference material Procedure guidelines: Care of the unconscious patient References and further reading Vascular access devices: insertion and management Reference material Peripheral cannulae Reference material Midline catheters Reference material Central venous access devices Peripherally inserted central catheters Reference material Short-term percutaneous central venous catheters (non-tunnelled)	705 705 705 716 717 719 720 721 723 724 724 729 729 733 733 734 735 735	Procedure guidelines: Taking a blood sample from an arterial cannula Procedure guidelines: Removal of an arterial cannula Problem solving References and further reading 45 Venepuncture Reference material Procedure guidelines: Venepuncture Problem solving References and further reading 46 Violence: prevention and management Reference material Procedure guidelines: Prevention and management of violence References and further reading 47 Wound management Reference material Leg ulceration Reference material Pressure ulcers or decubitus ulcers	766 768 768 769 774 779 782 784 786 787 792 794 796 810 810 812

CONTENTS xi

Radiotherapy skin damage	822	Procedure guidelines: Shortening of drain	
Reference material	823	(Penrose, etc., open drainage systems)	831
Plastic surgery wounds	825	Procedure guidelines: Prevention of pressure	
Reference material	825	ulcers	831
Scarring	826	Procedure guidelines: Sharp debridement	832
Reference material	826	Procedure guidelines: VAC ATS dressing	833
Procedure guidelines: Changing wound		References and further reading	835
dressings	827		
Procedure guidelines: Removal of sutures, clips or staples	828	Appendices	
Procedure guidelines: Drain dressing (Redivac – closed drainage systems)	829	Appendix 1: Contributors to previous editions	843
Procedure guidelines: Change of vacuum drainage system	829	Appendix 2: Patient information booklets	845
Procedure guidelines: Removal of drain			
(Yeates vacuum drainage system)	830	Index	847

Quick reference to the guidelines

Abdominal paracentesis	46	Central venous pressure: reading	480
AIDS in a general ward	86	Chest drain insertion	384
Arterial cannula		Chest drain removal	388
removal	768	Chronic pain chart: using	509
setting up the monitoring set and		Compression bandaging: standard multilayer	356
preparation for insertion	765	Continuous positive airway pressure (CPAP)	
taking a blood sample	766	pre-CPAP	650
Aseptic technique	57	setting up	651
		Continuous venovenous haemodiafiltation	
Bed bathing a patient	584	(CVVHDF)	
Bladder		commencement	638
continuous irrigation	281	Cytotoxic drugs	
lavage	278	intraperitoneal instillation	253
Blom–Singer type non-indwelling voice		intravenous administration	236
prosthesis: changing	702	intravesical instillation	250
Blood glucose monitoring	477	management of extravasation	242
Blood pressure	454	protection of environment	230
Bone marrow		protection of staff	233
aspiration and trephine biopsy	376		
harvest	378	Digital rectal examination	297
Breast aspiration	153	Discharge planning	179, 533
		Drain	
Cannula, peripheral, insertion	745	change of vacuum drainage system	829
Cardiopulmonary resuscitation	165	dressing (Redivac – closed drainage systems)	829
Catheter		removal (Yeates vacuum drainage system)	830
administering a maintenance solution	280	shortening (Penrose, etc., open drainage systems	s) 831
insertion midline	746	Drug administration	
unblocking occluded	754	continuous infusion	213
Central venous access device		direct injection, bolus or push	218
blood sampling	752	enteral feeding tubes	436
maintaining patency of access device	751	injections	205
Central venous catheterization		intermittent infusion	215
changing a dressing on insertion site	750	intrapleural drugs	248
insertion and removal of non-coring		oral	203
needles in implantable ports	756	other forms	211
inserting a peripherally inserted		rectal and vaginal	210
central catheter (PICC)	748	self-administration	201
non-skin tunnelled central venous catheter	758	topical application	211

xiv QUICK REFERENCE TO THE GUIDELINES

Drug levels in blood: analysis	674	Iodine-131	
		care of patient before administration	620
ECG, 12 Lead	446	care of patient receiving mIBG treatment	620
Elastic compression garments: application	355	care of patient receiving thryoid treatment	620
Enemas: administration	293	emergency procedures	624
Enteral feeding tube, unblocking	437	Jejunostomy feeding tube care	435
Entonox administration	516	Last offices	392
Epidural analgesia		requirements for people of different religious faiths	396
complications	527	Limb volume: calculation	351
insertion of an epidural catheter	525	Lumbar puncture	405
postinsertion monitoring of respiratory		•	
and cardiac function in chronic pain		Mouth care	575
management	531	Moving and handling of patients	418
preinsertion management, for chronic pain	530		
removal of an epidural catheter	529	Nasogastric intubation with tubes	
side-effect management	526	using an introducer	430
topping up	528	without using an introducer, e.g. a Ryle's tube	432
Epidural exit site dressing change	530	Neurological observations and assessment	492
Epidural infusions		Nursing the neutropenic patient	78
discharge planning	533		
setting up (utilizing an ambulatory pump)	532	Patient assessment and preparation before	
setting up (utilizing a syringe pump or driver)	532	surgery: optimizing pain control	509
side-effects	526	Peak flow reading using manual peak flow meter	463
Eye care		Percutaneous endoscopically placed	
artificial eyes	563	gastrostomy (PEG) tube care	433
contact lenses	565	Peritoneal dialysis	633
drops: instillation	566	Postanaesthetic recovery	544
irrigation	568	Postoperative recovery	549
ointment: instillation	567	Preoperative care	538
swabbing for comatose patients	563	Preparation of	
swabbing	562	equipment for CVVHDF utilizing	
		a CVVHDF device	637
Gene therapy: care of patient	367	the syringe for 24-hour drug administration using the Sims Graseby Medical MS26	
Hand washing	58	syringe driver	270
Hepatitis		Pressure ulcers: prevention	831
Â	102	Priming the infusion set	271
В	106	Pulse oximetry	461
non-A non-B	110	Pulse	446
Humidification	652, 700		
		Radiologically inserted gastrostomy (RIG) tube care	435
Infusion devises		Reagent sticks	473
subcutaneous administration of drugs		Rectal lavage: administration	300
using a syringe driver	270	•	
preparation of the syringe for		Scalp cooling	659
24-hour drug administration	270	Sealed radioactive source therapy	
priming the infusion set	271	breast	606
inserting the winged infusion set or cannula	271	gynaecological	601
Interstitial perineal template		gynaecological caesium and iridium wires, removal	601
(Hammersmith hedgehog)	606	insertions	597
Intraoperative care	542	intraoral sources	600
Intraperitoneal drain: removal		radioactive seeds	605
(short term)	47	Selectron applicator removal	604

37	4	1

Selectron treatment: care of patient	603	Unsealed radioactive source therapy	
Self-catheterization	311	care of patient after administration	621
Seroma drainage	156	care of patient receiving therapy for	
Sharp debridement	832	diagnostic investigations	623
Source isolation	70	Urinary catheterization	335
Specimen collection	668	bag emptying	342
Spinal cord compression	680	collecting a specimen of urine	341
Stoma bridge or rod: removal	326	intermittent self-catheterization	339
Stoma care	324	removal	343
Suppositories: administration	295	Urinary drainage tubes: flushing of	312
Sutures, clips or staples: removal	828	Urine	
		collection of a specimen of urine from	
Temperature	469	an ileal conduit or urostomy	325
Tracheostomy			
dressing change	698	Vacuum assisted closure (VAC)	
suctioning	698	dressing change	833
tube change	700	Venepuncture	779
		Violence: prevention and management	792
Unconscious patient: care	72.1	Wound dressing change	827

Contributors to sixth edition

Edited by

Lisa Dougherty, RN, RM, Onc Cert, MSc Nurse Consultant Intravenous Therapy, The Royal Marsden Hospital

Sara Lister, *RN*, *PGDAE*, *BSc* (Hons), *MSc* Assistant Chief Nurse/Head of School, The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation, The Royal Marsden Hospital

Contributors

Karen Allen, RN, ENB 998, BSc (Hons) Cancer Nursing Senior Staff Nurse – Smithers Ward (CHAPTER 33)

Emma Allum, RN, BN (Hons) Senior Staff Nurse – Wiltshaw Ward

(CHAPTER 34)

Sarah Aylott, RN, BSc (Hons) Cancer Nursing Formerly Practice Development Facilitator

(CHAPTER 24)

Amanda Baxter, RN, RMN, Onc Cert, BSc (Hons) Clinical Nurse Specialist – Pelvic Care (CHAPTERS 12, 13, 14, 15, 16)

Rachel Bennett, RN, ENB 998, 934, A11, BSc (Hons) Cancer Nursing

Formerly Ward Sister – Wilson Ward (CHAPTER 25)

David Brighton, RN, BSc (Hons) Cancer Nursing Professional Development

Facilitator (IT) (CHAPTER 25)

Susannah Button, RN, Cert Couns, Onc Cert, BSc (Hons) Cancer Nursing

Formerly Ward Sister – Ellis Ward (CHAPTER 6)

Neve Carter, RN Onc Cert, BSc (Hons) Nursing Studies

Senior Staff Nurse – Horder Ward and

Practice Development Facilitator (CHAPTER 21)

Anne Chandler, RN, Onc Cert, BSc (Hons) Nursing Studies, MSc Pain Management

Clinical Nurse Specialist in Pain Management

(CHAPTERS 27, 28, 29)

Belinda Crawford, RN, BSc (Hons), Postgraduate

Neurosciences Course (NZ) Matron – Neurointensive Care,

Atkinson Morley Hospital (CHAPTERS 26, 40)

Shelley Dolan, RN, BA (Hons) English, MSc Cancer Care, ENB 100, Onc Cert Nurse Consultant Cancer – Critical Care

(CHAPTERS 25, 36)

Lisa Dougherty, *RN*, *RM*, *Onc Cert*, *MSc* Nurse Consultant Intravenous Therapy

(CHAPTERS 10, 11, 38, 44)

Ann Duncan, RN, Onc Cert, ENB 931, 901, 998

Ward Sister – Smithers Ward (CHAPTER 33)

Stephen Evans, *BSc*, *MSc*, *MIPEM*, *MSRP* Radiation Protection Adviser,

Physics Department (CHAPTERS 34, 35)

Emma Foulds, RN, ENB 264, 998, PGC (Management), PATHE, MA

Lecturer Practitioner, The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation

(CHAPTER 30)

Tracey Gibson, RN, ENB 100, 998, 237,

Diploma in Nursing

Senior Staff Nurse – Critical Care Unit (CHAPTER 7)

Aileen Grant, RN, Onc Cert

Staff Nurse – Children's Unit (CHAPTER 35)

Jagdesh Grewal, RN, ENB A13, 188, City & Guilds 7307, BA (Hons) Health Studies, PG Dip Nurse Education
Senior Sister Theatres (CHAPTER 30)

Douglas Guerrero, RN, DN, ENB 930, 998, Onc Cert, Counselling Cert, BSc (Hons), MSc Clinical Neurosciences Clinical Nurse Specialist – Neuro-oncology

(CHAPTERS 26, 40)

Shujina Haq, BSc (Hons), MBBS, DRCOG, DCH, MRCGP Specialist Registrar – Occupational Health (CHAPTER 10)

Sarah Hart, RN, FETC Oncology, HIV Infection Control Cert, MSc, BSc(Hons) Biological Science (Immunology), MSc Research and Development Clinical Nurse Specialist – Infection Control/Radiation Protection (CHAPTERS 4, 5, 18, 34, 35)

Patricia Hunt, RN, Palliative Care Cert, MSc Advanced Clinical Practice (Cancer Nursing) Clinical Nurse Specialist, Palliative Care/ Lecturer Practitioner, The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation (CHAPTER 43)

Lorraine Hyde, RN, Onc Cert, ENB 998, 934, Diploma in Professional Nursing Studies, BSc (Hons) Nursing Senior Sister – Day Care Services (CHAPTER 10)

Betti Kirkman, *RM*, *RN*, *BSc*Formerly Clinical Nurse Specialist – Breast
Diagnostic Unit (CHAPTER 6)

Glynis Knowles, *RCN*, *SCM*, *Onc Cert* Senior Staff, Breast Care – OPD Sutton

(CHAPTER 31)

Diane Laverty, RN, Onc Cert, BSc Clinical Nurse Specialist – Palliative Care

(CHAPTERS 11, 27, 47)

Maria Law, *RN*, *Onc Cert* Ward Sister – Kennaway Ward

(CHAPTER 3)

Susan J. Lee, *RN*, *MBA*, *MSc* Formerly Occupational Health Manager

(CHAPTER 23)

Sally Legge, RN, Onc Cert, MSc Clinical Nurse Specialist – GI Cancer

(CHAPTER 3)

Sara Lister, RN, PGDAE, BSc (Hons), MSc Assistant Chief Nurse/Head of School The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation (CHAPTERS 1, 9) Philippa A. Lloyd, *RN, ENB 237, 998, BSc Nursing, BSc Cancer Nursing*Senior Staff Nurse – Wiltshaw Ward (CHAPTER 15)

Jane Machin, BA (Hons), DipCCS, Reg MCSLT, DALF
Specialist Speech and Language Therapist

(CHAPTER 41)

Hazel Mack, RN, ENB 931, BSc (Hons)
Psychology, Post-grad Dip Onc, MSc Cancer Care
Formerly Acting Ward Sister – Horder Ward
(CHAPTER 21)

Elizabeth MacKenzie, RN, ENB 100, ENB 237, 998 Teaching and Assessing, BSc (Hons) Human Physiology Sister – Critical Care Unit (CHAPTERS 20, 37)

Jean Maguire, RN, ENB 998, Diploma Palliative Care Nursing, BSc Hons Respiratory Nursing Ward Sister/Specialist Sister for Lung Cancer (CHAPTERS 20, 33)

Chris McNamara, RN, ENB 237, 937, N23, 998, BSc (Hons) Cancer Nursing, MSc
Teaching Charge Nurse, The Royal Marsden
Hospital School of Cancer Nursing
& Rehabilitation (CHAPTER 25)

Lisa Mercer, *RD BSc MNutriDiet* Senior Dietitian (CHAPTER 24)

Wayne Naylor, RN, ENB 237, Dip Nurs,
BSc (Hons) Cancer Nursing
Clinical Nurse Specialist, Wellington Cancer Centre,
Wellington, New Zealand
Formerly Wound Management Research Nurse,
The Royal Marsden Hospital (CHAPTER 47)

Liz O'Brien, RN, SEN, FETC, DPSN,
BSc (Hons)Nursing, BSc (Hons)Specialist
Practice District Nursing
Clinical Team Leader, District Nursing,
Croydon Primary Care Trust
(CHAPTER 8)

Emma Osenton, RN, BSc (Hons) Cancer Nursing Ward Sister – Wiltshaw Ward (CHAPTER 16)

Evelyn Otunbade, RN, BSc (Hons) Occupational Health and Safety Backcare Adviser

ckcare Adviser (CHAPTER 23)

Buddy Joe Paris, RN, BSc (Hons) Staff Nurse – Critical Care Unit (CHAPTER 41)

Gillian Parker, RN, ENB 237, 980, 100, 998, Onc Health Studies Diploma, BSc Senior Staff Nurse – Burdett Coutts Ward (CHAPTER 16) Rachelle Pearce, RN, ENB 980, 998, BSc Cancer Nursing Formerly Sister – Medical Day Unit Emma Pennery, RN, ENB A11, 931, Counselling Cert, MSc Formerly Senior Clinical Nurse Specialist/Honorary

Clinical Research Fellow

Joanne Preece, BSc (Hons), MIOSH, RSP, MBA Formerly Head of Risk Management (CHAPTER 18)

(CHAPTER 14)

(CHAPTER 6)

Ffion M. Read, RN, Onc Cert Senior Staff Nurse – Medical Day Unit (CHAPTER 44)

Elizabeth Rees, RN, Onc Cert, BSc (Hons) Cancer Nursing Formerly Research Nurse Palliative Care (CHAPTER 1)

Francis Regan, RN, BSc (Hons) Cancer Nursing Formerly Senior Staff Nurse – Burdett Coutts Ward (CHAPTER 13)

Jean Maurice Robert, RN Dip HE Staff Nurse - Critical Care Unit (CHAPTER 29)

Corinne Rowbotham, RN Senior Staff Nurse - IV Services (CHAPTER 44)

Patricia Ryan, RN, BN (Bachelor of Nursing), Onc Cert Senior Sister – Haemato-oncology Unit (CHAPTER 42)

Mave Salter RN, NDN (Cert), Onc Cert, Cert Ed., Dip Couns, BSc (Hons) Nursing, MSc Research and Evaluation Clinical Nurse Specialist – Community Liaison (CHAPTER 8)

Neelam Sarpal, RN, ENB 237, 998, 934, N23, BSc Cancer Nursing

Teaching Sister, The Royal Marsden Hospital School of Cancer Nursing & Rehabilitation (CHAPTERS 9, 11)

Steve Scholtes, RN, ENB 998, 980, BSc Cancer Nursing Charge Nurse – Burdett Coutts (CHAPTERS 12, 14) Ward

Kate Scott, RN, RMN, Onc Cert, Counselling Cert, ENB 870, 998, BSc (Hons) Nursing Studies Clinical Nurse Specialist – Psychological Care (CHAPTER 46)

Clare Shaw, RD, BSc (Hons), Dip in Dietetics, PhD Consultant Dietitian (CHAPTER 24) Caroline Soady, RN, BSc (Hons) Cancer Nursing Clinical Nurse Specialist - Head & Neck (CHAPTERS 24, 31, 32, 41, 47)

Moira Stephens, RN, Onc Cert, ENB 934, C&G 7306, DPSN, BSc (Hons) Health Studies, MSc Advancing Professional Health Care Practice Clinical Nurse Specialist – Haemato-oncology (CHAPTERS 19, 22)

Anna-Marie Stevens, RN, RM, BSc (Hons), Onc Cert Clinical Nurse Specialist - Palliative Care (CHAPTER 43)

Rebecca Verity, RN, BSc (Hons) Nursing Studies, MSc Advanced Practice (Cancer Nursing) Formerly Senior Staff Nurse - Bud Flanagan Ward (CHAPTER 39)

Chris Viner, RN, Onc Cert, FETC, MSc in Advanced Clinical Practice Clinical Nurse Specialist - Ambulatory Chemotherapy (CHAPTER 44)

Jen Watson RN, ENB 100 Sister - Critical Care Unit (CHAPTER 44)

Caro Watts, RGN, Dip Onc, Cert Mgt (OU), BSc (Hons), MSc

(CHAPTER 13) Senior Sister - Private Patients

Clare Webb, BN (Hons), RGN, District Nursing Cert, Postgraduate Diploma in Therapeutic Counselling (Integrative)

Specialist Sister in Psychological Care (CHAPTER 2)

Barbara Witt, RN Nurse Phlebotomist (CHAPTER 45)

Miriam Wood, RN, Onc Cert, BSc (Hons) Senior Practice Development Facilitator (CHAPTER 2)

Mary Woods, RN, Onc Cert, BSc (Hons), MSc Advanced Practice Nursing Clinical Nurse Specialist/

Head of Lymphoedema Services

(CHAPTER 17)

Foreword to sixth edition

The Royal Marsden Hospital Manual of Clinical Nursing Procedures has become a legend. When I look back at the first edition, an internally produced procedure manual just for use at The Royal Marsden, it is quite amazing to think that 'the manual' has become such an important source for nurses everywhere. The fifth edition, in particular, has enjoyed enormous success. This may be because of the nursing profession's growing interest in evidence-based practice and clinical governance, but regardless of the rationale we are confident this work makes a significant contribution to improving the quality of patient care.

There have been a number of major conceptual changes in the development of this new edition. First, we undertook a major evaluation and market research exercise before embarking on the development of the sixth edition. This involved practitioners from the UK and abroad, many of whom had views about the content and structure of the manual. As a result, numerous changes have been made and I would like to take this opportunity to thank everyone who has helped us by contributing comments and suggestions.

Secondly, we believe that this book should not only be a way of The Royal Marsden sharing good practice, but that its publication should also present developmental opportunities for our staff. You will notice that in this edition we have, for the first time, partnered experienced nurse-authors with new authors, mostly staff nurses, to write chapters. This not only provides staff nurses with structured and developmental writing experience, but also means that the content is grounded in the realities of current day-to-day nursing practice from the perspective of staff nurses.

Thirdly, we have had a number of requests from nurse leaders and educators to present the information contained within the sixth edition in different ways, such as on a CD-ROM, in a ring-binder format and on prompt cards for use in skills laboratories. The editors have worked tirelessly to ensure that these different resources will now be available.

The benefits of ensuring that nursing care is, where possible, evidence based and consistent are well documented and I believe that *The Royal Marsden Hospital Manual of Clinical Nursing Procedures* helps us to do this. However, of equal importance is ensuring that the nursing care we provide is individual, therapeutic, culturally sensitive and that it is centred on that special relationship between the nurse, the patient and their loved ones and the partnership that develops between them. It would be almost impossible to write a procedure on creating an environment in which this sort of nursing practice could flourish. Creating a professional practice model, such as this, and an environment in which nurses can think critically, is the responsibility of all nurses.

The sixth edition is the product of an enormous amount of effort by nurses and other staff throughout The Royal Marsden Hospital, especially the editors Lisa Dougherty and Sara Lister. As always, it is with many thanks and great pride, that I am able to support their work.

Dr Dickon Weir-Hughes, Chief Nurse/Deputy Chief Executive The Royal Marsden Hospital (London & Surrey)

Acknowledgements

In 1984 the first edition of *The Royal Marsden Hospital Manual* was published, thanks to the vision and support of Robert Tiffany, the then Director of Patient Services and Phylip Pritchard, the first editor. Over the next 20 years, the *Manual* has developed going from strength to strength. This process was aided by the innovation and enthusiasm of former editors such as: Jennifer Hunt, Jill David, Valerie Anne Walker, Chris Bailey and Jane Mallett.

This edition introduces many new authors, some of whom are contributing for the first time. There have been changes in the structure of some of the chapters as well as a new layout to increase the readability of the text. Each chapter represents not only nursing in theory, but also nursing in practice. Staff at all levels were encouraged to contribute, and to review and reflect on how the procedures were used in their own areas with the aim to make the practical aspects truly user friendly.

The chapters also rely on the authors' appraisal of the literature, national recommendations such as National Institute for Clinical Excellence (NICE), local guidelines, benchmarking and audit, as well as utilizing the authors' wealth of expertise and experience.

We extend our thanks to all those who wrote, reviewed and contributed to the text and the procedures. We would also like to thank all those who took the time to write to us and highlight sections that may have been unclear or incorrect – we have responded to all suggestions and made changes as appropriate.

Finally our thanks go to Griselda Campbell at Blackwell Publishing for advice and continual support in all aspects of the publishing process.

Lisa Dougherty Sara Lister Editors

Introduction

There is an expectation from patients that the nursing care they receive will be based on the best available evidence. Clinical procedures are a fundamental aspect of nursing care so it is essential that they are evidence based. This sixth edition of *The Royal Marsden Hospital Manual of Clinical Nursing Procedures* includes the clinical procedures, and the latest evidence underpinning the fundamental nursing care of any sick adult, whatever their diagnosis.

The findings from a survey of readers, particularly student nurses, informed the writing of this edition. There were a number of requests for additional chapters relating to a broad variety of aspects of nursing practice. We considered all of these and have included those that relate to the clinical expertise or practice of nurses within The Royal Marsden NHS Trust, an international cancer hospital.

A different approach has been taken to the preparation of the sixth edition of this manual: led by clinical experts, nurses in clinical practice have been involved in reviewing the latest evidence and testing the revised procedures in practice. This has provided professional development opportunities for junior staff and practical experience of identifying and then implementing evidence in practice. We hope that it has also acknowledged and recognized that important aspect of generating evidence in nursing: using the evidence that comes from practice (Kitson *et al.* 1998).

All chapters have been reviewed and some expanded to encompass new material including the legislative changes that have impacted on nursing roles. Context of care (Chapter 1) explores the concept of clinical governance in respect of clinical nursing practice, and includes an expanded section about the consent to examination and treatment in light of the NHS Reform and Health Care Professions Act (2002). A new chapter, Communication and assessment (Chapter 2), looks in depth at the process of patient assessment, emphasizing its importance in relation to carrying out clinical nursing procedures. Aseptic technique (Chapter 4) now includes a procedure for hand washing. Breast care (Chapter 6) now incorporates a section about seroma drainage. Drug administration (Chapter 9) includes an expanded section on nurse prescribing. Central venous pressure measurement has been moved to

Observations (Chapter 25); a section on peak flow measurement has also been added to this chapter.

In this edition the chapters have been reorganized, grouping together those addressing similar aspects of care: Drug administration; Elimination; Observations; Pain management and Personal hygiene, with the intention that information can be found more easily.

This edition continues the work that began 20 years ago, providing a practical resource for nursing practice. The format follows that of the preceding editions with only a few changes.

Every chapter begins with **definition**: this concisely defines the aspect of care addressed by the chapter.

This is followed by a **reference material section** consisting of a review of the literature and other relevant material. If available, the related research findings have been presented. If there is no research evidence available the procedures have been based on experience and systematic reviews.

The **procedure guidelines** begin with a list of the equipment needed, followed by a detailed step-by-step account of the procedure and the rationale for the proposed action. All relevant procedures begin with the action 'Explain and discuss the procedure with the patient', the rationale for this being 'to ensure the patient understands the procedure and gives his/her valid consent'. Gaining consent is an integral part of the person-focused approach to care, a core principle of nursing practice at The Royal Marsden Hospital. This is discussed further in Chapter 1.

Some chapters also include a **problem-solving section**. This lists the problems that may occur with a procedure, their possible causes and suggestions for their resolution and prevention.

The **references and further reading** at the end of the chapter indicate the sources from which information has been drawn to write the reference material and develop the procedures. It is also available to assist the reader if they want to study the subject in more depth. The further reading lists have been substantially revised for this edition; only publications from the past 10 years have been included, unless they are seminal texts or the only material available.

xxvi INTRODUCTION

This book is intended as a reference and resource, not a replacement for practice-based education. None of the procedures in this book should be undertaken without prior instruction and subsequent supervision from an appropriately qualified and experienced professional.

We hope that *The Royal Marsden Hospital Manual of Clinical Nursing Procedures* will continue to be a resource and be a contribution to 'continually improving the overall standard of clinical care, whilst reducing variations in outcomes ... as well as ensuring that clinical decisions are based on the most up to date evidence of what is known to be effective' (NHSE 1999, p. 3).

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Lisa Dougherty Sara Lister Editors